



Maine Launch Infrastructure & Space Ecosystem Summit

Determining Maine's Preferred Launch Architecture and Space Economy Strategy

November 5 and 6, 2026 The Roux Institute, 100 Fore St, Portland ME

Nov 4: Welcome reception and early registration., 5-7 Shipyard Brewing, 86 Newberry St Portland ME.

Nov 5: 8:00 AM to 5:00 PM. INVITATION ONLY, limited to 100 participants. Reception at Brickyard Hollow following with participants and sponsors ONLY. There is no cost to invitees for this day or reception.

Nov 6: 8:00-4:00. Open to public, tickets available at www.mainespacecorp.org. Limit: 320 attendees. Pricing in portal.

Housed by: The Roux Institute, 100 Fore St. Portland, Maine. Reception venue Brickyard Hollow Brew Pub 9 Commercial St Portland ME.

Organized By: Maine Space Corporation

Summit Purpose

The Maine Space Corporation is convening a one-day strategic summit (followed by a 1 day Maine Space Supply Chain meeting) to identify the launch infrastructure, supply chains, and support services that will position Maine as a leading participant in the North Atlantic space economy.

Participants will be given pre work packages and there will be an expectation to commit to a working group meeting quarterly through the Fall 2027 Space Summit being held in Portland. Follow on work sessions will be hybrid, Zoom or in person.

The November 5th summit will evaluate three potential development pathways:

Architecture A: Land-Based Spaceport Ecosystem

A fixed launch facility supported by manufacturing, testing, integration, logistics, workforce development, and mission support services.

Architecture B: Sea-Based Launch Ecosystem

A maritime launch capability leveraging Maine's ports, shipbuilding expertise, offshore operations experience, and marine engineering capabilities.

Architecture C: Air Launch Ecosystem

A model featuring land / airport / lift aircraft. Integration, testing, mission operations, and manufacturing facilities supporting offshore launch operations.

The objective is not simply to identify where launches occur, but rather to determine the ecosystem that will generate the greatest long-term economic value, workforce opportunities, strategic partnerships, and commercial competitiveness for Maine.

Desired Summit Outcome

By the end of the summit, Maine will have a clear, actionable framework for developing a launch ecosystem that leverages the state's unique strengths in aerospace, maritime operations, advanced manufacturing, workforce development, and innovation, while establishing a roadmap for future investment and growth, **with specific action items to be completed by assigned teams by follow on meetings (virtual attendance available for all 3 of these meetings) and new or modified items being added at each meeting in Feb, May and October of 2027. Dates TBA.**

Strategic Questions Advance thinking assignment:

Participants will address five key questions:

1. Which launch architecture offers Maine the strongest long-term competitive advantage?
2. What combination of infrastructure investments should be prioritized?
3. Which supply chains should be developed or attracted to Maine?
4. What support services are necessary to sustain a successful launch ecosystem?
5. **What specific activities should be initiated immediately?** (with participation of the working group)

Expected Participants Day 1:

The summit will bring together leaders from:

Commercial Space Industry

- Launch providers
- Satellite operators
- Aerospace manufacturers
- Mission operations providers

Maritime Industry

- Shipbuilders
- Port operators
- Marine engineering firms
- Offshore operations specialists
- Maine Maritime Academy

Government

- State agencies
- Federal agencies
- Economic development organizations
- Legislative leaders, State and Federal

Research and Education

- University of Maine System Space Engineering and Offshore Wind Educators / Developers
- Maine Community College System
- Maine Maritime Academy
- Research institutions
- Workforce development organizations

Investment Community

- Bond issuers / Brokers utilizing recent Tax Exempt status of Space Ports
- Infrastructure investors
- Venture capital organizations
- Economic development finance entities

Day 2 participants: will be space supply chain manufacturing or manufacturing support focused:

- Existing Maine space supply chain manufacturers
- Maine Manufacturers wishing to join the Maine space supply chain
- Out of state manufacturers considering moving to Maine and joining the space supply chain

Draft Agenda November 5th INVITATION ONLY

Time	Session	Primary Outcome
8:00-8:45 AM	Registration, Networking, coffee with snacks	Initial networking opportunity and open discussion of “Pre Work” items.
8:45-9:30 AM	Welcome, Keynote & Summit Charge	Align objectives and desired outcomes.
9:30-10:00 AM	Establish Evaluation Criteria	Adopt weighted scoring criteria. Values to Maine.
10:00-10:45 AM	Launch Ecosystem Opportunity Panel	Review infrastructure, supply chains, and services.
10:45-11:00 AM	Break	
11:00 AM-12:15 PM	Space Legal considerations, Architecture Presentations	Brief legal education re Space, Compare Land-Based, Sea-Based and Air launch ecosystems.
12:15-1:00 PM	Working Lunch Discussion	Identify highest-value economic opportunities.
1:00-2:30 PM	Architecture Design Workshops	Develop initial ecosystem blueprints.
2:30-2:45 PM	Break	
2:45-3:30 PM	Strategic Prioritization & Scoring	Identify key challenges to progress
3:30-4:45 PM	Select action items to address challenges and assign groups to address challenge	Action List.
4:30-4:45 PM	Break into task groups for key challenges	Groups selected and information exchanged, next meeting date/time set to report out on actions (February time frame
5-7PM	Reception, joined by sponsors	Brickyard Hollow 9 Commercial St.

Draft Agenda November 6th: Open to Public

Time	Session	Primary Outcome
8:00-8:30 AM	Registration, Networking, coffee with snacks	Opening address
8:30-9:00 AM	Keynote speaker	
9:00-9:45 AM	Summit Charge and open forum	Maine Manufacturers networking session-Round Robin: share capabilities, plans and aspirations re Space Supply Chain.
9:45-10:00 AM	Break	
10:00-10:30 AM	Roux Incubator client presentations	
10:30-11:15 AM	Manufacturers Input: Needs to advance Space opportunities	List of needs created.
11:15 AM-12:00 PM	Maine Space Corp: How to serve the Space Industry best?	List of actions to answer manufacturer needs.
12:00-1:00 PM	Working Lunch Session / Networking. w/ Assignment: How to best collaborate in marketing Maine Space Supply Chain to the Space Industry	Identify highest-value Space Industry marketing opportunities for Maine manufacturers. What role should MSC play in this?
1:00-1:30PM	Report out on possible collaborations	Directive to Maine Space Corp for actions.
1:30-2:30 PM	Finance: State Incentives, Programs, Private financing, tax exempt opportunities.	Manufacturer education.
2:30-2:45 PM	Break	
2:45-3:30 PM	Security Concerns in space supply chain- Cyber, Physical	Manufacturer education.
3:30-4:00 PM	Summit review, final speaker, closing.	Industry big picture learnings.

4-onward	Networking on your own	Brickyard Hollow and local pubs		